

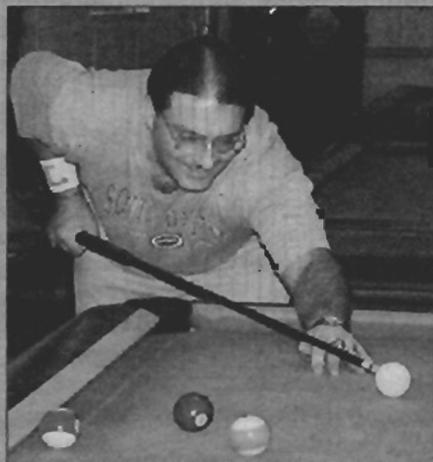
# Redstone Rocket

VOL. 51 No. 21

Published in the interest of personnel at Redstone Arsenal, AL

May 29, 2002

## Win or lose



Games people play  
at Recreation Center  
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## Looking back



Historic office upkeep  
earns award for Army  
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## Army in action



National Guardsmen  
on target with Patriot  
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## Army makes case for regionalization

*Change to begin in October  
for installation management*

By AL SCHWARTZ  
Chief of Public Affairs

Transformation of Installation Management is an initiative that will have a profound effect on the way the Army operates and on the activities at Redstone Arsenal. To get a clearer picture of the ongoing Army effort, the *Redstone Rocket* interviewed Philip Sakowitz, head of the Transformation of Installation Management Task Force.

Sakowitz was selected in March to head the task force. He will direct the Transformation of Installation Management initiative through the activation of the Installation Management Agency in October.

Sakowitz is the TRADOC deputy chief

**'The significant change is the command and control of garrison personnel, which will shift from major Army commands to the Installation Management Agency.'**

— Philip Sakowitz  
Task force leader

of staff for base operations support, a position he has held since January 1998. As the "city manager" for TRADOC, he is responsible for installation management doctrine, policies, resources, standards and programs. He manages 15 major installations and oversees mission support such as: logistics; engineering; morale, welfare and recreation; military and civilian personnel; provost marshal operations; safety, fire protection and environment; contracting; base realignment and closure; and equal opportunity.

Prior to this assignment, Sakowitz served as the FORSCOM assistant deputy chief of staff for personnel and installation management, Fort McPherson, Ga. He served in that position from March 1996 to January 1998. He has held various headquarters and installation staff positions since 1975. He has served in Alexandria, Va.; Fort Hamilton, N.Y.; Chadron, Neb.;

Denver, Colo., and Fort Monmouth, N.J.

Sakowitz graduated from Long Island University in 1975 with a bachelor's degree in health and physical education, while attending on a basketball scholarship. He is married with two children.

**Question: Would you briefly tell us about the Transformation of Installation Management Initiative? What is it and why is it being implemented?**

Sakowitz: "The Transformation of Installation Management is a critical part of the Army Transformation vision and is an integral part of the transformation of the Army. It is part of the Army's effort to streamline its operations by creating a structure to focus on requirements and assets specifically aimed at base operations support. It furthers the Army's longstanding programs to enhance the well-being of soldiers and their families. Transformation of Installation Management, or TIM, will enable and support mission commanders by improving the delivery of support services to them and by freeing them from day-to-day installation management chores."

**Question: Are all Army elements/commands included in TIM?**

Sakowitz: "Some installations, such as those funded by working capital funds and the Defense health program, will not be immediately moved under the command and control of the Installation Management Agency because of differences in funding and the nature of their mission. They will, however, get their management direction and standards from the TIM structure."

**Question: What will be the TIM structure, reporting process?**

Sakowitz: "The U.S. Army Installation Management Agency will direct overall Army installation management operations. Regional offices will manage execution functions for all Army installations within a geographic area. Three of the regions will be overseas — Europe, Korea, Pacific. There will be four CONUS regions, each with a regional director and comprised of between 20-26 installations, 16-20 of which are Active Component installations. The four CONUS regions align with current federal region boundaries used by FEMA, EPA and the U.S. Army Reserve Regional Support Commands.

"The region headquarters will be based at: Northeast — Fort Monroe, Va.; Southeast — Fort McPherson, Ga.; Northwest — Rock Island Arsenal, Ill.; Southwest — Fort Sam Houston, Texas; Europe — Heidel-



Courtesy photo

PHILIP SAKOWITZ

berg, Germany; Korea — Yongsan, South Korea; and Pacific — Fort Shafter, Hawaii.

"Redstone Arsenal will be included in the Southeast Region. The installation commander today will remain the installation commander after TIM. He will also be the senior mission commander. He will be responsible not only for taking care of soldiers and their families, but also for setting and monitoring unit policies and prioritizing missions. He will remain the senior installation representative to elected officials, the public and other stakeholders and will remain responsible for performing Uniformed Code of Military Justice and general courts-martial.

"The garrison commander will provide all services that are common to residents of the installations. He will receive guidance on Armywide service standards from theregion. In general, management direction will flow from Department of Army proponents through regional headquarters to the garrison. The garrison commander will be senior rated by the installation commander.

"The significant change is the command and control of garrison personnel, which will shift from major Army commands to the Installation Management Agency."

**Question: When will TIM be started/finished?**

Sakowitz: "Planning for TIM began more than a year ago. The first phase will

See Installation on page 19

## Cyclist shares road concerns

In response to two letters of May 15, "Please run rules for joggers" and "Total body fitness takes first step," relating to bicycle commuting on RSA, if you see a cyclist on the bike/pedestrian trail, please don't stop and wave them across. I understand the stop sign on the trail to mean what it says: "Stop." If there is not a car in sight, I will continue across without stopping. But every pedestrian or cyclist on that trail should be slowing down and looking for cars at the crossing streets. If a car is approaching I will stop or slow my bike, so the car doesn't have to slow down. If the car stops anyway, know that as a cyclist, I shouldn't really be using the pedestrian crosswalk, unless I walk my bike, which I have no intention of doing. I am not going to accept your polite "wave through" and really wish you would continue on your way so I could, too. Please watch for bikes and pedestrians, but keep moving, so as not to hold us up. By riding my bike to work, I am exercising my right to stay healthy and killing two birds with one stone; I have to get to work somehow. The lifestyle change of bicycle commuting to work, at least a few days a week, fits the recommendation of my friend, Gary Braden, who advocates total body fitness.

Also, I would like to alert motorists and cyclists alike to a specific hazard on Neal Road. Because a part of the bike/pedestrian trail is closed due to the

construction project of a new Sparkman building, cyclists who are using the trail and are heading east in the morning and west in the afternoon are being forced off of the trail. Neither of the alternate roads are great. It's either Martin Road for a half mile between Burose and Mills Road or worst yet, Neal Road between the trail crossing and Mills Road. When a cyclist is going over the hill on Neal Road, he is going pretty slow on the way up and pretty fast on the way down. The problems are that the lanes are narrow, there are no shoulders, the top of the hill is very sharp and there is a curve there. There is zero line-of-sight for passing a bike as you near the top of the hill. There is also a double yellow centerline as there is at the top of any hill. I have ridden in the center of the road to prevent a vehicle from blindly passing me at the top of that hill several times recently, just as an oncoming truck or school bus zooms by in the other lane. Please don't let your foot take control of your gas pedal or impatience overpower your brain. I would hate to have to witness a head-on collision atop the Neal Road hill, because I know the driver will blame the cyclist for being the reason he attempted the illegal and perilous pass. I don't want to be climbing that hill either, but until the trail is reopened, I don't have much choice.

**Janie Miernik**  
ERC Inc./MSFC Group

## Turn signals have function

This is to all of you that come through gate 9 in the mornings. I realize that some of you need to get from the far right lane to the far left lanes, but I can't read your body language in your car. So if you'd use the turn signals that are provided on your

vehicle, I can let you over without a problem. Otherwise you can sit there in that lane and get upset that no one will let you over.

**Sam Maki**  
RASA

## Javelin system aimed at armor threat

This is not a "politically correct" letter because I would like to take issue with some of the articles that are being published in the *Redstone Rocket*. Since it is not my intent to "bad mouth" our weapons system I would like to talk about the survivability of some THREAT weapons systems such as the T-80, T-90 and the new Russian MBT, the Chiorny Oriol (Black Eagle).

As are most tanks, the T-80 is protected against ATGM such as the MILAN, TOW and SWINGFIRE by reactive and explosive armor. As the incoming missile reaches the reactive armor its jet initiates the reactive armor plates to eat the mass (jets) of the incoming missile. The Russians seem to believe this will prevent any significant penetration of their tank armor.

In addition to the reactive armor of the T-80 series the T-90 has a laser warning system that warns the crew when an opposing tank is lasing them (to verify range for the on board computer, before the main gun fires). The Russians have also mounted the MBT with the TshU-1-7 IR-Jamming system. This system is mounted on either side of the main gun and emits coded pulsed to jam the incoming missile. India thinks so highly of this MBT that it made an initial order of approximately 350 in 2000.

The Chiorny Oriol is the newest generation MBT and is not yet in production but some feel that based on maneuverability, firepower and armor protection capability, it surpasses Western battle tanks such as the Abrams, Leclerk and Leopard-2 by a factor of 1.5-1.7. With its AT-11 SNIPER main weapon system it has an 80 percent probability of a first

round hit at 4,000 meters.

In a recent article in the *Rocket* (March), the Javelin system was discussed and a picture of the Javelin impacting on a T-72 was featured as proof of its viability. The T72 is a light-weight tank of approximately 44 tons. It was designed to be exported to second and third world countries and has produced a lot of revenue for the Russian economy. Is the Javelin only used against thin skinned armor vehicles and light tanks or is it a viable weapon to be used against the new generation of MBT? Was the shot that was taken at the pictured T-72 a simple right angle shot and was the tank in a hull down position? In World War II, the Germans developed their penetration tables based on the opposing tanks set at a 30-degree angle; do we do the same?

In conclusion I would like to say my intent is not to degrade the Javelin in any way, but to show a different point of view. The weapons we have in our arsenal have proven themselves time and again, from the phenomenal success of the Gulf War to rapid victory we have recently attained in Afghanistan.

**Jim Pool**  
Pulaski, Tenn.

*Editor's note: Lt. Col. Philip Carey, Javelin product manager in Close Combat Missile Systems Project Office, provided the following response. "U.S. Army systems developed here at Redstone Arsenal and elsewhere are all subjected to a rigorous test and evaluation process to ensure that they are fully capable of*

See Armor on page 3

## Clearing air about smoking policy

The Sparkman Management Office needs to either enforce the rule about "No Smoking within 50 Feet" or remove the signs on each door. This has become a mockery as groups of smokers gather directly under the sign to smoke. What is the reason for the rule anyway?

Name withheld by request

*Editor's note: The Sparkman Management Office provided the following*

*response. "AR 600-63 and AMCOMR 1-15 states 'Building custodians are responsible for posting signs at the entrances to their respective buildings stating that smoking is not permitted in such buildings.' It does not state that the building custodians are responsible for enforcing this regulation. It is the supervisor's responsibility to monitor their employees' adherence to Army policies and to administer corrective action as required."*

## Redstone Rocket

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# Work force briefing shares what public has right to know

Freedom of information, privacy addressed by Army representative

By SANDY RIEBELING  
Staff writer  
sandyr@htimes.com

Since the terrorist attacks Sept. 11, it's a natural instinct for government agencies to better protect information within its organizations. But in this case, instincts must be tempered by laws.

The Freedom of Information Act, established in 1966 to give the public access to information about the government and its workings, has not been abolished. The public still has a right to know. The question is, how much is too much for the sake of national security?

The Aviation and Missile Command's Freedom of Information and Privacy Acts Office held a briefing May 21 at Bob Jones Auditorium to help the work force better understand the Freedom of Information Act and the Privacy Act.

"FOIA and the Privacy Act are statutes that must be complied with," Rose Marie Christensen, chief, Freedom of Information and Privacy Acts Office, Department of Army, said. Christensen presented the overview briefing at AMCOM last week. "FOIA is about openness in government. All information of public interest that would not hinder security should be provided."

There are, however, nine exemptions within the statute that allow for some information to be withheld, such as security issues, classified or sensitive information, specific records, procurement information, legal opinions, privacy issues, law enforcement and others.

This isn't to say that all information about any such topic is automatically off limits but it allows for judgment calls on specific requests, depending on the type of information requested and even the reason for the request.

Requests can come from any segment of the population, from private citizens to corporations, media, educational institutions and others. The FOIA office at AMCOM, an organization under the Cor-

porate Information Center, processes all requests concerning the command, on average about 835 each year.

The initial request is logged into the data base then sent to the appropriate organization for a response. The statute limits response time to 20 days of the request but with the more complex requests, more time may be needed. Even so, some action must be taken within the 20-day limit and "due diligence" must be shown.

The FOIA office provides the requester with the response as soon as they receive it from the assigned organization.

"We keep track of all requesters so that we know what information is being released," Judy Lamon, programs officer, Freedom of Information and Privacy Acts, Corporate Information Center, said.

But the office isn't focused on keeping information from the public. It's quite the opposite.

"We're providing this training to help create a mindset of openness of the government," Lamon said. "I think there's been a miscommunication. People (in organizations) don't understand that the public is allowed to have (information). And we want the public to come to that understanding, too. That we are not being secretive. We want to give the public information they have a right to but protect our interests as well."

Based on one of the stated exemptions when organizations do deny information to a requester, the organization has to provide the requested information with the reason for the denial to the FOIA office. The packet is then sent to the AMCOM legal office where a brief is built to support the decision. This packet is forwarded to the appropriate Initial Denial Authority.

There is one Initial Denial Authority for each function Armywide. The IDA looks at the denial and brief and either agrees with the decision or not. If he agrees, the information is not released. If he disagrees, the information is released. If denied information, a requester has the right to appeal to Army General Council at the Pentagon.

See information on page 4



Photo by Sandy Riebeling

**HOT TOPIC**— Understanding the statute that governs what information can be released to the public and what can't is especially sensitive since the terrorist attacks Sept. 11. From left Judy Lamon, AMCOM Freedom of Information and Privacy Act programs officer, and Sharon Fritz, FOIA program coordinator, talk with Rose Marie Christensen, Department of Army chief, FOIA and Privacy Acts Office, before Christensen's afternoon briefing to the AMCOM community.

## Javelin flies against anti-tank threat worldwide

### Armor

continued from page 2

safely and effectively fulfilling their mission when placed in the hands of America's soldiers. Javelin, through an extensive series of developmental and operational tests and evaluations that take into consideration a thorough assessment of known

threat or opposing armor systems, has demonstrated its operational effectiveness against and ability to defeat all such systems. Given its superior lethality, state-of-the-art fire and forget capability, light weight, and outstanding reliability, Javelin enables today's U.S. Army and Marine Corps to rapidly deploy light forces capable of successfully carrying out anti-tank missions anywhere in the world.

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# Quartermaster Regiment honors post command sergeant major

Top enlisted soldier here recognized at Fort Lee

By SKIP VAUGHN  
Rocket editor  
skip.vaughn@redstone.army.mil



Dorothy Moore/Photo Lab

CSM ROSCOE JOHNSON

The post command sergeant major, an avid golfer, had to feel like he'd just hit a hole-in-one.

CSM Roscoe Johnson, top enlisted soldier for Redstone Arsenal, was recognized May 16 as a Distinguished Member of the Quartermaster Regiment during Quartermaster Regimental Week activities at Fort Lee, Va. The honors dinner recognized 29 distinguished members, six inductees in the 2002 Quartermaster Hall of Fame and six distinguished units of the regiment.

The awards were presented by Maj. Gen. Terry Juskowiak, the 47th quartermaster general, and CSM Bradley Peat, the sixth regimental command sergeant major. Fort Lee, home of the Quartermaster Center and School, celebrated the 227th anniversary of the Quartermaster Corps and the 92nd year of the school.

"I thought it was an honor to be recognized and receive this distinguished recognition," said Johnson, who entered the Quartermaster Corps in November 1974. "This is special because you have

been recognized by fellow Quartermaster soldiers for all the sacrifices you've done to provide support to the Army.

"There's only one other award I think would equal this one, which was when I received my first Legion of Merit at the 10th Mountain Division (in December 1996 at Fort Drum, N.Y.)."

A native of Cleveland, Tenn., Johnson has served as Redstone's command sergeant major since December 1998. His wife, Shelia, is a retired sergeant first class. He has a son, Roscoe III; daughter, Tamika; and grandson, Roscoe IV, 2 and a half.

## Department of Army rep outlines information process

### Information

continued from page 3

"If we can narrow the scope of the request or adjust it slightly, we can get them the information they wanted sooner," Christensen said.

"If the public feels you are working with them on their request, they'll go 10 miles with you but if you put them off... Working with the requester is the best advice I can give."

That message was one of the most important things AMCOM worker Mary Ann Kelly took away from the briefing.

"I'm the point of contact for FOIA requests for IMMC," Kelly, business management office, said. "The presentation provided a lot of interesting information, especially the importance of responsiveness to requests. Learning about the website with all this information on it was also helpful."

Gale Rose of the Inspector General's Office enjoyed hearing about Christensen's experiences with FOIA but the differences between FOIA and the Privacy Act were also helpful.

"I thought almost everything fell under the Freedom of Information Act," Rose said. "But the briefing gave me a better understanding of the difference between FOIA and the Privacy Act. It was very helpful."

While FOIA does provide some pro-

tection against release of personal information, the Privacy Act deals with the specifics of protecting personal information along with guidelines for obtaining personal information, the necessity for collection, how it is used, stored and who has access to it.

"People want to know what's happening with their personal information," Christensen said. "And that it's secure."

About 150 people attended the briefing. Even with Sept. 11, the requests for information hasn't increased Armywide. In FY '00 there were 33,000 requests. A year later the number dropped to less than 30,000.

"We contribute the drop to more information available through websites," Christensen said. "However, that may change because after Sept. 11, we told organizations to take some of the information off their websites. Our advice was that if the information was not required to be on the Internet, take it off."

Christensen went on to explain that just because information was removed from a website doesn't mean it can't be released. People just have to make a written request by mail, e-mail or fax now.

Information on the FOIA and Privacy Act can be obtained on the Internet at: [www.rmda.belvoir.army.mil/foiamain](http://www.rmda.belvoir.army.mil/foiamain).

For more information, call the AMCOM FOIA office at 842-8051 or 313-3255.

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# Bat dynamic duo gets award for decision-making tool

*Product accesses forces impacting scheduling*

By DAN O'BOYLE  
For the Rocket

When Lt. Col. Bill Breffeilh, Army Tactical Missile System – Brilliant Anti-Armor Block II product manager, required a more responsive way to monitor and assess the overall health of his Block II acquisition process he turned to the PM's Cathy Bickley and support contractor Barry Bullington of the Huntsville-based System Studies & Simulation Inc.

The interrelationships and dynamics associated with the integration of cost, schedule, production and logistic data for the Bat subunit with the ATACMS missile became increasingly more challenging. Also, Breffeilh said that he needed the ability to answer cost, schedule, reliability and production questions for milestone reviews.

"We needed to predict how failed components would impact the production process, and legacy program management tools were not responsive or capable of forecasting or providing information we needed to support the decision process," he said.

That's when Bickley and Bullington developed the Decision Support Tool to provide the realistic information needed to make program management decisions.

It quickly became apparent to the duo that the interaction of many independent events can create significant schedule delays. They also realized that they needed DST to show the availability of completed, tested and the accepted systems in the inventory and available for soldiers.

"DST is used to analyze production rates and to estimate inventory levels for the Block II System at specific time intervals," Bickley said. "This information is necessary to estimate when to award the next contract, the probability of meeting the target cost and schedule for the contract, and when to schedule the full rate production decision. All of these decisions are directly impacted by actual production rates."

The sooner that the Army is aware of and understands how forces interact with each other to affect the schedule, the sooner the Army can work with the contractor to isolate the cause of the problem and resolve it.

"DST analyzes the logistical decisions, impacting the support of the Block II system," Bullington said. "DST is an interactive real-time simulation tool that models



Photo by Dan O'Boyle

**SMART WORKERS**— Cathy Bickley and Barry Bullington, of the Precision Fires Rocket and Missile Systems Project Office, received a 2002 Simulation and Modeling for Acquisition, Requirements and Training (SMART) award for their work in crafting a software package called the Decision Support Tool.

the inventory of components, production facilities, shipping times, production times, reliability testing and rework, number of shifts, and estimated system reliability rates once the system is in inventory. Put simply, DST gathers, assesses and communicates vital program management information."

"As a result of Cathy and Barry's

work, we now have a responsive means of assessing the status of product integration and a way of forecasting how changes affect overall production rates," Breffeilh said. "It is truly fitting that Cathy and Barry have been honored

See Tool on page 9

# South Carolina Guard unit receives air defense system

*Planning and control vans represent latest technology*

ANDERSON, S.C. — Soldiers of the 263rd Army Air and Missile Defense Command began operations May 20 on their newly delivered Air and Missile Defense Planning and Control System.

The 263rd AAMDC, a South Carolina Army National Guard unit based in Anderson, is one of only two AAMDCs in the Army.

The AMDPCS program is managed by the Air and Missile Defense Command and Control System product manager, Lt. Col. Brian Sutton, and is located in

Huntsville, Ala. The AMDPCS system fielded to the 263rd was designed, developed and tested by the prime contractor, TRW, in Huntsville. The equipment fielded to the 263rd consists of the latest technologies and newest versions of all equipment available to perform its mission.

"The 263rd is now able to coordinate and integrate Army, Joint, and Multinational theater missile defense forces in support of a warfighting commander-in-chief," Sutton said.

"With their new AMDPCS, the 263rd will be able to deploy anywhere in the world and conduct theater air and missile defense missions," Andrea Thompson, the

chief engineer for AMDPCS, said. "It provides the 263rd with access to tactical and strategic communications, tactical data links, and intelligence networks. Access to this information gives the commander and his staff the ability to monitor all aspects of air and missile defense operations."

The heart of the AMDPCS consists of six vehicle-mounted vans, each designed to support a specific task. This configuration provides the maximum tactical mobility, while also providing strategic transportability, allowing the AMDPCS to be transported in C-130 aircraft. The AMDPCS enables the 263rd to perform

multiple tasks, including: coordination of the planning and engagements of air and missile defense weapons such as Patriot, Avenger, Linebacker and THAAD; assisting the theater commander in distributing time-sensitive air and missile attack warnings, minimizing the effectiveness of threat missile attacks; and aiding in targeting of threat missile launch and hide sites.

With the completion of training and the handoff of the AMDPCS, the 263rd AAMDC demonstrated the ability of National Guard units to effectively train, maintain and operate the latest battlefield technologies.

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## Win or lose

# Recreation is the name of the game

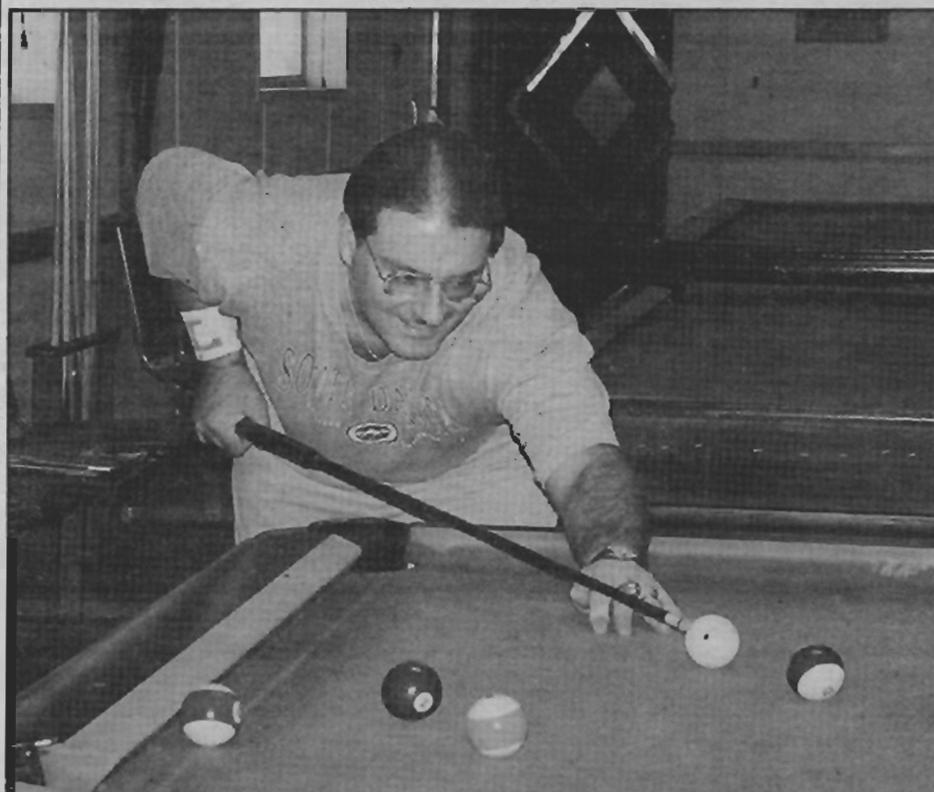


Photo by Skip Vaughn

**TABLE TIME**— Recreation assistant Larry Keel takes a shot on a pool table at the Recreation Center.

*Arsenal's Recreation Center offers tours and tickets, entertains soldiers*

By BETH SKARUPA  
Staff writer  
beths@htimes.com

Whether you're in the mood to attend the Moon Pie Festival in Bell Buckle, Tenn., you're looking for discounted tickets to Disney World, or you have a military ID and a yearning to play foosball, the Recreation Center is the place for you.

The Recreation Center offers several tours throughout the year to the Redstone community. A tour to the Moon Pie Festival, which recreation specialist Joe Ruffner describes as "a celebration of the Southern delicacies of moon pies and RC Cola," is scheduled June 15. Other upcoming tours include an Atlanta Braves game Aug. 3 and a visit to Memphis to see "Czars: 400 Years of Imperial Grandeur" Aug. 17.

"We try to mix things around and have some tours suitable for just adults and some with children," Ruffner said. "We usually have a shopping tour to Opry

Mills at Christmas time. We have tours to a Tunica casino or a dinner theater like Loony's Tavern at Double Springs for adults but we also have tours to the Tennessee Aquarium and IMAX theater."

Tours are planned to entertain the Redstone community, so Ruffner and his staff try to plan a variety of outings that will appeal to people with different interests. He invited people to call and let him know what events or types of events they would like to see offered. It may take a while to price and fit an event into the seasonal schedule, but the recreation staff will check into it.

"We're always interested in what they have to suggest because we certainly don't hear about everything. We have to find out on our own, so my interests might not be the same. We're always open for suggestions," Ruffner said.

Discounted tickets to many attractions both near and far also are available at the Recreation Center. Whether you're interested in local attractions such as the U.S. Space and Rocket Center, Southern Adventures and Point Mallard or you're

See Recreation on page 9

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## Bravo Company puts heart into postseason volleyball final

*Bulldogs play for title tonight at Pagano Gym*

By SKIP VAUGHN  
Rocket editor  
skip.vaughn@redstone.army.mil

Bravo Company has reached tonight's final in the postseason volleyball tournament.

The Bulldogs (8-2) will play for the championship at 6 p.m., with another game to follow if necessary at 6:45, at Pagano Gym. Their opponent was to be determined last night.

Delta Company (8-2) played the defending champion NCO Academy (8-4) in the loser's bracket last night at 6, with the winner facing Charlie Company (6-6) at 6:45. Bravo Company awaits the survivor.

"The team came together," Bravo coach/player Luis Billingslea said. "All the players are coming together real well. We have really good players. They have the desire to win."

"We suffered a couple of setbacks during the season (with losses to the NCO Academy and Delta Company). But the

players came together. They put their heart in the game and they're playing with everything that they have."

Other members of Bravo's team include setters Damon Wallace and James Laban, coach/player Joseph Helminiak and hitters Joshua Pugh, Richard Vasquez, Dustin Sutton, Adam Powers and Charles Ehrmann.

Bravo Company beat the NCO Academy on May 22 and Charlie Company the next night. Billingslea said he had a message for Edward Sasan, NCO Academy coach/player. "We let our record stand and if he wants to catch us he's gonna have to swim up river," he said.

What will it take to win the championship? "Heart," Billingslea said. "And the Bulldogs have heart."

The Bulldogs reached the final by beating Charlie 25-19, 25-20. Other results last week included Charlie d. HHC 59th 18-25, 25-18, 15-6; NCO Academy d. the Marines 25-11, 25-18; Charlie d. Delta, and Bravo d. NCO Academy (scores unavailable); Delta d. the Marines by forfeit; and NCO Academy d. HHC 59th by forfeit.



■ Center staff members open to recreation ideas

## Recreation

continued from page 8

headed to Six Flags Over Atlanta, Disney World or the San Diego Zoo, call the Recreation Center to check on prices before you buy your tickets elsewhere.

"We have a lot of tickets to Florida attractions like Universal Studios, Sea World, Busch Gardens, the Sleuth Mystery Theater and Medieval Times," Diane Campbell, Recreation Center manager, said. "There are the smaller attractions there too like Gator Land and Wet and Wild. We also have the ability to get tickets for some California attractions and for Fiesta, Texas."

Tickets also are available for "The Holy Land Experience," a new attraction in Orlando, Fla., as well as Creative Discovery Museum in Chattanooga and a "3-in-1" Lookout Mountain ticket that includes the incline, Ruby Falls and Rock City. Anyone with a badge allowing them to enter Redstone Arsenal can purchase tickets at the center.

"We sell a lot of tickets. Some tickets you don't save that much money, but you save time standing in line," Campbell said. "Just call us if you're planning a trip to Florida or are planning on visiting certain attractions and check if we have tickets first because we do have a lot of tickets."

**'We'd like to encourage ideas from the community for any recreational programs - to have people contact us if they want to do something. We want to know what the community wants.'**

-Diane Campbell  
Recreation Center manager

The Recreation Center also offers soldiers several types of entertainment. Many table games including billiards, ping pong, air hockey, foosball and shuffle board are available for use on the premises. However, only military ID holders over the age of 18 are allowed to use the Recreation Center facilities.

"We have just about every board game known to man. We also have Super Nintendo and Nintendo 64 with probably about 150 games for the Nintendo," Campbell said.

Musical instruments such as guitars, drums, saxophones and trumpets can be checked out for use in the building. Music rooms are available for playing the instru-

ments and three of these rooms have pianos. A large-screen television room is also available for watching movies or DVDs.

"Our primary users are the AIT students," Campbell said. "We're always looking at ideas for programs for the AIT group. We have pool tournaments and we're planning a karaoke contest in the near future."

The Recreation Center houses the recreation planning department. This department plans all the recreational activities on the Arsenal including what arts and crafts classes are offered on post. The department is establishing a sportsman club for those interested in hunting and fishing as well as an archery club.

"We'd like to encourage ideas from the community for any recreational programs - to have people contact us if they want to do something. We want to know what the community wants," Campbell said. "If anybody has ideas for programs for arts and crafts or others call me or our other recreation programmer Brandie DeReemer at 313-1202."

The Recreation Center ticket office is open Tuesday through Friday from 1:30-8 p.m., and Saturday and Sunday from 10 a.m. to 4 p.m. The facility is open to military ID card holders Tuesday through Friday from 1:30-9 p.m., Saturday from 10 a.m. to 9:30 p.m. and Sunday from 10 a.m. to 5:30 p.m. The center is open most holidays. Call 876-4531 for more information.

■ Decision support tool earns smart award

## Tool

continued from page 6

with a 2002 Simulation and Modeling for Acquisition, Requirements and Training (SMART) award."

The Decision Support Tool has become increasingly representative of the overall production and integration process, as modules have been added to accurately capture processes, functions and the changing interdependencies of production and integration.

DST models the coordination of dependent systems during production, fielding and life cycle support. Not only does this tool reflect the current state of the system, it does not become outdated or overcome by the events affecting traditional cost and scheduling tools.

The tool integrates systems into a single model, allowing for the impact assessment of funding decisions throughout a family of systems, optimizing the allocation of scarce resources.

"DST provides the systemic analysis and insight that is key to the success of any program," Breffeilh said. "DST provides 'driver-designed' data which is timely, of acceptable quality and can be interpreted quickly to influence key decisions."

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# Class community project unites soldiers, youths and veterans

Residents of Tut Fann Home visited on Armed Forces Day

By MSgt. PHILLIPS LABOY  
832nd Ordnance Battalion

Student soldiers along with a local school class spent Armed Forces Day visiting the residents of the Floyd E. "Tut" Fann State Veterans Home in Huntsville.

Five NCOs from Headquarters and Alpha Company, 832nd Ordnance Battalion teamed with students from the Liberty Middle School National Junior Society in Madison to complete this Class Community Service Project.

Liberty Middle teacher Laura Barnes and the NCOs coordinated with Elizabeth Walls, the home's activity director. Veterans residing in the local home range from World War II through the Gulf War era.

The students and NCOs from the Arsenal thought that this community project was a good way to show their support and concern by spending a couple of enjoy-

able hours with the home's residents. They also pointed out that this was a good way to better the community, themselves as NCOs and students, and at the same time raise much needed public awareness to our aging veterans.

This community project for both school students and NCOs turned out to be a humbling experience and would prove to be far more than a mission of good will. Students and NCOs soon found themselves learning things that the best history books in the world could not teach them. Around the home were showcased many pictures that fixed the home's residents in their youth and uniforms many decades ago. These pictures became a starting point for conversation and the catalyst that brought together three generations that day.

Students and NCOs by the end of this remarkable day agreed that this was a worthy cause and that more community projects needed to be done for the home and also our aging veterans.



Photo by MSgt. Phillips Laboy

**DAY AT HOME**— Soldiers and young students from Liberty Middle School get together with residents of Floyd E. "Tut" Fann State Veterans Home.

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# Historic offices preserved during building 4488 renovation

Army honored for maintaining von Braun, Medaris offices

By SKIP VAUGHN  
Rocket editor  
skip.vaughn@redstone.army.mil

The Army has been recognized for preserving two historic offices during its renovation of building 4488.

Building 4488, now the home of Redstone Arsenal Support Activity, includes the former offices of Dr. Wernher von Braun and Maj. Gen. John Medaris. The Historic Huntsville Foundation presented an award to the Army for preservation and restoration of the offices of von Braun and Medaris at its annual historic preservation awards program May 16 in the fellowship hall at First Presbyterian Church.

"I think it is good recognition for the Army's preservation of historic resources here on Redstone Arsenal," Carolene Wu, cultural resources manager in the Directorate of Environmental Management, said.

The building's interior was renovated for RASA which began moving in last August. Wu's job was to ensure that the work complied with the National Historic Preservation Act, section 106, which says that federal agencies must coordinate with state historic preservation officers whenever undertaking any action that may adversely affect historic property. Building 4488 is eligible for the national register of historic places.

Wu accepted the award on the Army's behalf along with Jerry Hinson of the Directorate of Public Works. Hinson, an engineer in the operations division, did the design work on the building's renovation. The renovation contract was awarded September 2000 and the work was completed last December.

DPW occupies von Braun's former office on the third floor. The commander of Redstone Arsenal Support Activity is in Medaris' former office on the second floor.

"I think it's great," Hinson said of the preservation award. "Carolene is the one who knew what was going on. It's really her award, I was just an innocent bystander."



Photo by Skip Vaughn

VON BRAUN WORKED HERE— Carolene Wu, cultural resources manager in the Directorate of Environmental Management, and Jerry Hinson, an engineer in the Directorate of Public Works, visit the former office of Dr. Wernher von Braun. The office, on the third floor of building 4488, is now occupied by the public works director.

The only changes to von Braun's former office, now the office of the public works director, were re-stained paneling, replacement of the ceiling tile and new carpeting. The original furniture had already been moved.

"We tried to leave it exactly like it was when he was here," Hinson said.

The Carol Kamback Award for Education recognizes outstanding projects, programs, publications or activities designed to promote awareness and appreciation of the area's architectural heritage. Winners were Kids Architectural Press at Chapman Elementary School for the "Doors of Historic Huntsville" project, Frank Alex Loutrel III, for the publication "Historical Markers of Madison County, Alabama," and the Army for the preservation and restoration of the offices of von Braun and Medaris.

In the category of Personal Achievement, which recognizes individuals who have made outstanding contributions to the goals of the foundation, the recipients were Mr. and Mrs. George Harsh Jr., Stephanie Sherman, the late Diane Weston, and Huntsville City councilmen Dick Hiatt and Bill Kling.

In the category of Project Achievement, which recognizes outstanding restoration, the recipients were Dr. and Mrs. Don Huber, for restoration of the 1828 Shephard Cottage, Mr. and Mrs. William H. Johnston Jr., for restoration of the 1858 Banister House, Mr. and Mrs. Danny Wiginton, for restoration of the 1814 Poplar Grove, and Cedarhurst Homeowners Association, for the adaptive reuse of the 1825 Cedarhurst home. Mr. and Mrs. Mark Clouser and Behrouz Rhamati received awards for visual improvements in this category.

The awards for Professional Achievement, recognizing outstanding achievement by a builder, craftsman or other design professional, were given to Rusty George (builder) and craftsmen Peter Jenke, Robbie Robinson and Earl Burkett. The Award for Continued Preservation,

which requires a minimum structure age of 75 years and a minimum preservation effort of 25 years, was given to the congregation of the 1888 New Market Presbyterian Church.

The Pioneer Award, which recognizes courage, insight and enhancement of the value of the community, was given to Joan and Chris Atkins for their restorations in the Dallas Mill village and to Bill Peters for his many initiatives in New Market.

The Distinguished Member Award, which recognizes and appreciates continued support, dedication and accomplishment toward the goals of the foundation, was presented to Sarah Hereford.

Special recognition was given to the Twickenham Historic Preservation District Association for their management and maintenance of the Weeden House, to Congressman Bud Cramer for securing a \$100,000 "Save America's Treasures" grant for Harrison Brothers Hardware, and to Fountain, Parker, Harbarger and Associates for providing complimentary office space for the foundation for more than a year.

*Editor's note: This article was adapted from a Historic Huntsville Foundation release.*



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Photo: Jean with All My Children star, "Brooke"

# Defense official: Military benefits good, but room for improvement

By RUDI WILLIAMS  
American Forces Press Service

WASHINGTON — Military benefits programs are good, but important areas need improvement, such as compensation, spousal employment and children's education, the Defense Department's top personnel official said recently.

In April, the General Accounting Office, Congress' investigative arm, issued preliminary findings on an ongoing study of military benefits. The GAO concluded that the military benefits package is close to what most private companies have for benefits packages for their employees. The full report is expected this summer.

Meanwhile, David S.C. Chu, undersecretary of defense for personnel and readiness, said, "Compensation between military and civilian pay isn't as good as we'd like to see it in the mid-career years. That's why we've consistently, both last year and this year, asked for increases for those years of service beyond the across the board pay increases."

DoD's initiative is part of President Bush's fiscal 2003 Defense Budget Request. Chu said senators and representatives have indicated support in the past for such initiatives. "With luck, we'll get the additional target money we've asked for," he added.

Surveys show that more than half of today's servicemembers in grades E-5 and above have some college education and more than 20 percent of grades E-8 and above have college degrees. However, private sector pay for individuals with comparable education is higher than military pay scales.

In an effort to close the gap, DoD's budget request sets aside about \$301 million for targeting NCOs, warrant officers and mid-grade officers in the upcoming fiscal 2003 pay raise. The money will allow DoD to provide pay raises of between 5 and 6.5 percent for selected pay grades. This includes the 4.1 percent across-the-board pay raise proposal.

Other quality of life programs impact retention and readiness. Spouse employment is one of these quality of life con-

cerns. Military family readiness is essential to total force readiness, according to DoD officials. Chu said most spouses want to work and a large number of them do.

"But one of our most serious problems is (that) spouses feel they're either unemployed because of the sponsor's military career or they're underemployed," he said. "They're not doing the kind of thing for which they're trained. This is an issue that the member can't buy his or her way out of. We have to set up structures and respond to them."

Children's education is another hot button issue, the undersecretary noted. "This is a matter of concern to all parents," he continued. "Overseas, we provide the benefit and we do a terrific job. Based on our standardized scores, if our overseas school system was a state, we'd be in the top five. Our people are doing a great job — the teachers, parents, the school system as a whole and the kids themselves.

"Our DoD schools in the U.S. also do a terrific job and their test score results show it," he said.

But there is a problem with some civilian school systems near major military bases stateside. "Some of the schools are not as strong as we'd like to see them," Chu noted. "We have to figure out how to work with those communities to bring those schools up to the standards that an individual should expect."

Reducing out-of-pocket housing expenses for military personnel is another issue Chu is concerned about. Currently, service members pay on average 11.3 percent over their basic allowance for housing. If the fiscal 2003 budget is passed, that percentage will drop to 7.5 percent on a path to elimination by fiscal 2005. "I think we've got this problem under excellent control," he said.

The Family Subsistence Supplemental Allowance program, which offers an alternative to food stamps for servicemembers, is successful, Chu said. "What is surprising is that we have fewer people signing up than we thought would sign up for this program," he noted. "There's a lit-

tle bit of stigma attached to this and there shouldn't be. This is available to anybody who has a family situation that requires it. We'll ensure that anyone who is eligible takes advantage of the program. The funding is available. But I think we've overestimated the need somewhat."

The supplemental food allowance was implemented in May 2001. However, the number of service members on food stamps has decreased from 19,400 in 1991 to an estimated 4,200 in 2001. Officials predict that number will drop to about 2,100 this year because of the large fiscal 2002 pay raise and more members choosing to take the allowance instead of food stamps.

Chu said servicemembers involved in operations in Afghanistan, Kyrgyzstan, Jordan, Pakistan, Tajikistan, Uzbekistan, and those serving in parts of Turkey in direct support of operations in Afghanistan receive combat zone tax benefits. They

also receive \$150 per month in imminent danger pay. Additionally, they qualify for hardship duty pay at a rate of \$50 to \$100 per month. And if they're in a temporary duty status, they retain their full basic allowance for subsistence.

Servicemembers aboard ships in the Persian Gulf, Red Sea and portions of the Arabian Sea also receive the combat zone tax exemption and imminent danger pay benefits.

Several weaknesses were discovered in DoD's death benefits package after the Sept. 11 terrorist attacks that have since been corrected, Chu pointed out. "I'm delighted at the support of Congress. There was a potential inequity in the way pay for a surviving family worked," he noted. "If you were not eligible to retire, our death benefit was not adequate. We sought from Congress an alternative death benefit for those who die on active duty, but are not retirement-eligible."



Courtesy photo

## Winning contract team

Col. Scott Wilson, deputy director of the Acquisition Center, presents the Contract Professional of the Quarter Award to from left Dante Emanuel, contracting officer; Hanford Jones, lead contract specialist; and Sharon Sapp, contract specialist. The team was recognized for its work on the Sentinel Contractor Delivery System.

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# U.S. savings bonds touted as valuable national resource

Command campaign conducted in June

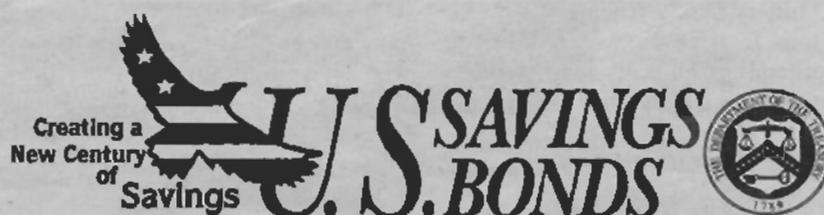
By SKIP VAUGHN  
Rocket editor  
skip.vaughn@redstone.army.mil

Geanine Lehmann knows firsthand how savings bonds help.

Lehmann, the savings bond coordinator for AMCOM, used bonds to help pay her utilities bill when natural gas prices soared in winter 2000 and she's using them for her two sons' college education.

"It's been an excellent resource for both planned and unexpected expenses, because (bonds) are fairly liquid," said Lehmann, a financial systems specialist in Resource Management Directorate.

The annual savings bond campaign for the Aviation and Missile Command and the program executive offices is June 1-30. The goal is to contact every employee.



"It's an educational purpose to educate employees of the options and benefits of the savings bond program," Lehmann said.

Series EE Bonds, sold at half their face value, earn rates based on five-year Treasury securities. I Bonds, sold at face value, offer a real rate of return over and above inflation for the life of the bond. Both types earn interest for up to 30 years and can be redeemed anytime after six months.

"They should be a part of your financial plan," Lehmann said. "It's the idea that you need to have some liquid assets. Mutual funds or stocks are geared for long

term. Your savings accounts are usually short term. And savings bonds can be either long term or short term, they're flexible that way."

Lehmann has been a bondholder since 1988. "My old ones are E's, my new ones are I's," she said. "Generally the I's are a better bargain. Generally they pay a higher interest rate."

Bonds are helping pay college expenses for her son Richard, 21, a junior at University of Alabama-Birmingham. They'll also help pay for her younger son's

expenses when he goes to UAB next fall. William, 18, graduates today from Sparkman High School.

Employees can purchase bonds through local financial institutions, payroll deduction, directly from the Department of Treasury by going online at [www.savingsbonds.gov](http://www.savingsbonds.gov), or through Employee Member Self Service (E/MSS) online at [www.https://emss.dfas.mil](http://www.https://emss.dfas.mil). E/MSS is a new option this year.

"Bonds help you save for future financial needs, whether emergencies or goals," Lehmann said. "Educational expenses is always a popular one of them, since the interest is tax-free and may be used for college expenses."

For more information about bonds call Lehmann at 842-7568 or Margaret Till, also a savings bond coordinator, at 876-7104.

## United States seeks to lessen world tensions

By LINDA KOZARVN  
American Forces Press Service

WASHINGTON — Even while the United States combats global terrorism, the nation must also work with other nations to enhance security and stability, Defense Secretary Donald H. Rumsfeld said May 24.

The United States and India, for example, share important interests in combating terrorism and in countering the spread of missiles and weapons of mass destruction, the secretary said. Over the past year, the two nations have charted a new course in their relationship and completed a second round of talks on May 23.

Rumsfeld said the talks focused on military-to-military exchanges, joint exercises, joint naval operations, counterterrorism cooperation, disaster relief and humanitarian assistance. U.S. officials also expressed serious concern about the dangerous situation between India and Pakistan and the need to reduce tensions between the two countries.

India and Pakistan have more than 1 million soldiers on the Line of Control on the border of Kashmir, a province both countries claim.

"We made the point that war is not an option, given the dangers of escalation and the risks of uncertainty in an armed conflict between two nuclear-armed powers," Rumsfeld said.

There is no question that these two countries are capable of waging a nuclear war, he said, but he declined to respond to queries on how devastating such a war would be.

"I have a lot of information, and I'm not inclined to get into it here," he said. "It would be bad. It would not be pretty. It

would be not short-lived."

U.S. defense officials are also concerned about Iran and its "unambiguous efforts" to develop a full spectrum of weapons of mass destruction, Rumsfeld said.

"I'm not going to get into how long it will take them, but there's no question but that they're on a path to achieve that," he said. "They're receiving assistance from countries they shouldn't."

North Korea, for example, has helped Iran develop missiles, he said. Iran has also developed an indigenous ballistic missile capability.

President Bush has raised Iran's weapons development program this week during meetings with European allies and Russia, White House officials said. "It's something that we raise in meetings with other countries because it's something that ought to be of concern to that region and to the world," the secretary said.

"Iran is not a country that has warm, civil relationships with very many nations in the world," he noted. "A country of that character, that then proceeds to develop weapons of mass destruction and the ability to deliver them is an unhappy prospect for its neighbors and for other countries in the world who want to contribute to a more peaceful and stable world, as we do."

"Our ability to continue as free people, and not be terrorized, and to enjoy the benefits of world trade and the economic intercourse that exists all across the world today, is damaged by fear of war or war," he said. "It's damaged by instability."

The idea that nations like Iran or Iraq have these weapons, or will have these weapons, "ought to be of concern to thinking people" throughout the world, he concluded.



Photo by Skip Vaughn

### Unsafe vehicle

The seventh annual Safety Stand-Down Day, May 22 for the Ordnance Missile and Munitions Center and School included a jaws-of-life demonstration by Redstone firefighters. Looking at what remains of the vehicle after the mock rescue extraction are Pvt. Clifford Long Jr., left, and Sgt. Lesley Denny, both of Headquarters & Alpha Company, 832nd Ordnance Battalion. "It's a day dedicated to nothing but safety awareness," Don Cranford, safety and occupational health manager for OMMCS, said. "It's instilling safety awareness in our young soldiers and it's reminding our older ones."



Charles Woods, M.D.

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# Rumsfeld calls on world to oppose, defeat terrorism

By LINDA KOZARYN  
American Forces Press Service

WASHINGTON — "Terrorism must be vigorously opposed and soundly defeated wherever it exists," Defense Secretary Donald H. Rumsfeld said at the Pentagon May 24.

Whether it's in America, Afghanistan, Europe, Asia or the Middle East "we have to end state sponsorship and support of terrorism," he said. "We have to prevent authors of mass murder... from gaining and using weapons of mass destruction."

The war on terrorism is not America's war "only" — it is not just America's prob-

lem, Rumsfeld stressed. "Terrorism has existed for decades as low intensity conflict," he said. "Its rise in recent years, its frequency, its intensity and its scope, as well as its use by terrorist networks with global reach" makes it a problem for civilized-nations everywhere.

The United States, he said, must be prepared to help other countries stand strong against terrorism. That's why the U.S. military is now in Afghanistan tracking down al Qaeda and Taliban forces. That is also why U.S. forces are helping to counter terrorism in Yemen, the Republic of Georgia and the Philippines.

"It's why we oppose nations like those

harboring and helping terrorists," Rumsfeld said, "and it's why we continue to seek and appreciate the support of every nation that's willing to join us in this important effort."

Currently, 68 nations are supporting the global war on terrorism, he said. Twenty nations have deployed more than 16,000 troops to U.S. Central Command's area of responsibility. Coalition partners make up more than half the non-Afghan forces working with U.S. forces in Afghanistan.

On operations in Afghanistan, Rumsfeld said that reports circulated May 23 claiming that 20 U.S. troops were missing in Paktia province were untrue. "It turns

out it was a release by the so-called Democratic People's Republic of North Korea," the secretary said. "It was not only not accurate. It was undoubtedly purposefully inaccurate."

U.S. and coalition forces continue their pursuit of al Qaeda and Taliban forces in Afghanistan, said Marine Corps Gen. Peter Pace, vice chairman of the Joint Chiefs of Staff. Overnight, he reported, coalition special operations forces raided a suspected Taliban leadership compound west of Kandahar, killing one enemy fighter, wounding two and detaining about 50. There were no coalition casualties.

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# Rolling Thunder rides again through streets of Washington

*Vietnam veterans on motorcycles pay respects to fallen comrades*

By LINDA KOZARYN  
American Forces Press Service

WASHINGTON — Their pony tails and beards are now mostly gray. Their faces are worn and grizzled. Yet, the Vietnam veterans who gather here each year on Memorial Day weekend remain determined. They will not let America forget that some of their brothers in arms never came home.

Starting at noon May 26, motorcyclists from across the country rolled two-by-two out of the Pentagon's north parking lot for more than three hours. They carried the black and white POW/MIA flag alongside Old Glory. Pentagon security officials estimated the lot held more than 100,000 motorcycles.

"This is veterans for veterans," said Navy veteran Hugh M. Bremner, of New Jersey. "After 9-11, people are starting to realize the military does mean something and we've got to take care of it. There are a lot more people here this year and there are a lot more than just bikers here."

The bikers were back in town for Rolling Thunder, their 15th annual ride to the Vietnam Wall to remind the nation that American prisoners of war and missing in action remain unaccounted for in Southeast Asia. The group staged at the Pentagon parking lot. Tens of thousands of spectators lined the route past the Capitol to the Vietnam Memorial.

Art Foss, president of Rolling Thunder Inc., Virginia Chapter 3, said there were about 74 veterans in his group. "This is patriotism at its best," said Foss who did two tours in Vietnam and then completed a military career.

Rolling Thunder will always be about the POW/MIA issue, he noted. "We want our government to know we want our POWs and MIAs accounted for."

For the people who are in the military right now, he said, the Vietnam vets want to eliminate any fears they may have that



Photo by Linda Kozaryn

**BRIDGE CROSSING—** People line the route across Memorial Bridge as bikers from across the country take part in Rolling Thunder in Washington, D.C., May 26.

if something happens to them, their country is going to bring them back home. "We're not going to forget anybody and that's the way it should be."

The Vietnam vets are now in their 50s and 60s, Foss said. "Who's going to carry the torch when we're gone. That's why we're trying to educate the public and our children, he said. "That's why we go speak in schools. It's not just to elaborate on what we went through as Vietnam veterans. Somebody has to carry forth after we leave."

Rolling Thunder is about the Vietnam POW/MIAs, but it's also about today's military and the families of all who serve, said Foss who works as a bus driver at Quantico Marine Corps base in Virginia. He said that even after he retired from the military he wanted to stay within the military family.

"That's what this is," he said indicating the tens of thousands of bikers gathered around him. "It's family. I'm just glad to be a part of it. If I could, I'd go right back in and I'd serve for 30 years this time."

With their headbands, leather chaps and vests, covered with flags, pins, and patches, these men and women riding Harleys and Hondas, look like a throw-back to another age, the age of Woodstock and Easy Rider. Their brand of patriotism reflects their lifestyle.

Their message is the same as it's been for the past 25 years. They believe Americans may be alive in Southeast Asia. They want to see them come home. Recent successful escapes out of North Korea by South Korean prisoners of war from the 1950s strengthen their conviction.

So each year, the Vietnam veterans come together in the nation's capital, joined by family members, present and former servicemembers and veterans of other wars. They continue to hope, and they continue to ride in their comrades' honor. For many, their round-trip journey across America covers 6,000 miles.

U.S. Marine 2nd Lt. Jay Mallory, of Rangeley, Maine, came out to ride with the bikers May 26, as he has twice before. "My uncle is a Vietnam veteran who comes with another Vietnam vet every year. Two years ago, I came for the first time."

Mallory, who's stationed at Quantico, said when Rolling Thunder rides, it's a special day. "I feel like I owe something to the men and women who are not only here, but whose names are on the wall. It's

a way to pay my respects."

The active duty Marine got together with a former Marine from Hartstown, Pa., who'd served from 1992-96. "There's a special feeling between veterans," Joe Guthrie II said. "Being motivated as I am, I've got to be around them. If I'm around veterans I'm feeling good."

Theresa David, an American Gold Star Mother from Holbrook, Mass., said her group comes every year because they enjoy riding the motorcycles and they love being with the veterans. American Gold Star Mothers is a non-profit group whose members have lost a son or daughter in military service.

"I look forward to this every year to be with our boys," said Florence Johnson, of Charlestown, Mass., another Gold Star Mother who served in the Navy during World War II. "I lost my firstborn, Lance Corp. Edward L. Johnson, in Hoi An, Vietnam," she said.

In August, the 79-year-old plans to visit where her son was killed. "I'm hoping to walk where he walked," she said. "Maybe that will be the closure after 35 years. I can't picture him as 56 years of age. I still picture him as 21. They say age stops and it does. But, all these fellows here, they're all my sons now. I may have lost a son, but I've gained thousands of other sons. They'll never take his place, but I still love them all."

King Cavalier, whose father served in Vietnam, said he first rode in Rolling Thunder four years ago. This year, he linked Gold Star Mothers, Blue Star Mothers, whose children have served in the military, and Combat Nurses to symbolically carry a torch cross country. The bikers carried the torch, and the mothers and nurses held ceremonies across the country. The women carried the flame to a candlelight vigil at the wall.

Bob Graham, of Scranton, Pa., a Vietnam era Navy veteran, said he was riding to honor the POW/MIAs, but also to honor all servicemembers. He said his son, who just made chief, is in the Navy stationed in Norfolk, Va. He was aboard the USS Cole when terrorists attacked the ship in Yemen. Graham said he wants to make sure the government takes care of its own.

Rolling Thunder Inc. is a non-profit organization with more than 60 chapters. The organization raises funds to help veterans and serves as legislative advocates on veterans' issues. Members volunteer to visit local veterans hospitals and educate people about the POW/MIA issue.

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# Redstone Flying Activity invites you to fly the friendly skies

Annual open house on horizon Saturday

By EVETTE BROOKS  
For the Rocket

You can develop your skills in aeronautics at the Redstone Flying Activity. The Redstone Flying Activity was established to provide safe, low cost light aircraft recreational flying opportunities.

"Our certified flight instructors are the best. They come from a wide range of backgrounds and are all very intelligent," Tim Thompson, assistant for the Flying Activity, said. "We have instructors here to meet all needs."

Unlike other flight schools, all the avionics on the aircraft are the same no matter what aircraft. This is an advantage to the student, Thompson said. Another advantage is 24 hour access. The business hours are from 8 a.m. to 4 p.m., but one can fly anytime. You have to come in and check out a plane and you can fly 24 hours a day. Other flight schools do not offer 24 hour access.

Two years ago all the aircraft were equipped with new avionics. Last year three of the aircraft were painted and the upholstery redone. Within the last year a

new maintenance hangar was put up. "We try and do something every year," Thompson said.

Craig Cruzen, one of the flight instructors and an employee of NASA, said he loves to fly. Cruzen received his license in 1989 and became an instructor in 1994. Learning to fly a plane is no different than learning to drive a car, and one of the most important things impressed upon the student is the checklist, Cruzen said. Everyone has to go through the checklist before takeoff.

You can begin flying with an instructor right after joining; and on average after 10 flying hours, you can land alone. The youngest person to take lessons was 16, and he received his license at 17. The oldest has been 75.

The flying activity is open to DoD civilians and their family members, NASA employees/contractors, active duty and retired military, National Guard and reservists, federal employees/contractors, and defense contractors.

If you are interested in learning more about the Redstone Flying Activity, there will be an open house Saturday from 9 a.m. to 3 p.m. You may also call 881-3980 or 880-9495 or visit its web site at rsafo.com.

# Open house planned Thursday at new homes on Hof Circle

By EVETTE BROOKS  
For the Rocket

Redstone will dedicate some of its long-awaited new homes this week.

A ribbon cutting ceremony and open house for 18 units will be held Thursday on Hof Circle, south of Goss Road. The open house is 1-4 p.m. Thursday, and 8-11 a.m. and 1-3:30 p.m. Friday.

The new homes will be assigned to senior NCOs who have at least a year remaining on their tour at Redstone.

"The Army is making strides to improve living conditions of soldiers," Bill Pott director of public works, said.

Redstone Arsenal is involved in a \$14 million project to replace 118 enlisted family housing quarters that were built in 1957. "Replacing the old housing is long

overdue," Pott said.

The new family housing quarters will be single-story brick homes of 3-5 bedrooms; 86 will be single houses and 16 will be duplexes. All of the units will include kitchens, family rooms, ceiling fans, private driveways, garages, carpeting, cable television, fenced yards and increased exterior and interior space.

The Post Exchange has furnished one of the units to give soldiers and their families an idea of what the units look like furnished. All the furnishing is available for sale at the PX.

The project is being done by American Renovation and Construction. Estimated completion for the entire effort is April 2003.

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## Army in action

# Alabama National Guard fires Patriot at Eglin

### PAC-2 missile tests deliver intercepts

By **CONNIE DAVIS**  
Program Executive Office, Air and Missile Defense

EGLIN AIR FORCE BASE, Fla. — The Alabama Army National Guard, 1st Battalion, 203rd Air Defense Artillery (Patriot), Athens, Ala., conducted three successful and essential live Patriot missile firings at Eglin Air Force Base, Fla., on May 15 and 20. While these missile firings are used to gauge the missile stockpile reliability, they are not part of the PAC-3 operational tests.

On May 15, a Patriot Advanced Capability-2 missile was fired and successfully intercepted a MQM-107 target. On May 20, the first missile fired was a Patriot Guidance Enhanced Missile which intercepted an MQM-107 target. During the third firing, a PAC-2 missile successfully intercepted a Patriot Omnidirectional Target Aerial-Tow target. These missions provided the Army with valuable field surveillance data and allowed the Guard soldiers to gain valuable field experience training with a live missile.

"I think the missile tests today have been very successful both in terms of the technical quality of the missile system itself and not only for the training that the Alabama National Guard soldiers received in setting and preparing their systems for this mission, but as well as the test range and validation of all its instrumentation and how well it suits the Alabama National Guard as a training site," Col. Ed Stone, chief of staff for the Aviation and Missile Command, said.

"I think the soldiers did a great job," Lt. Col. Mike Eardley, battalion commander, 1st/203rd, said. "This is a great opportunity for them to show the skills they have and give them an opportunity to work with a live missile like they will have to if we are called on to do our mission. I think they did an excellent job out here."



**BLAST OFF—** The Patriot Advanced Capability-2 missile blasts off at Eglin Air Force Base, May 20. It successfully intercepted a Patriot Omnidirectional Target Aerial-Tow (POTA-Tow) target over the Gulf of Mexico.

Craig McDonnell/Eglin Services Division

According to senior officials, this test validated a number of Army concepts and issues:

- The success of this high-tech mission demonstrated that the National Guard has a vital role to play in missile defense.
- This Alabama Guard unit proved that they are knowledgeable, capable, professional soldiers who can handle any mission given to them.
- Knowing that the Army entrusts the Guard with this critical mission will help recruitment and retention in the Guard.
- The mission's success showed that

our training doctrine is effective and on track. The working relationships between the material developers in the PEO AMD and the Guard were outstanding — both elements learned a lot and developed a sense of trust in each other.

- Use of the Eglin facility and support from the Air Force saved substantial amounts of money, while providing significant amounts of useful test data to the PEO AMD.

"This is always a great opportunity for our soldiers and their families to come down here," Maj. Gen. Edwin Wright,

commander of 62nd Troop Command, Montgomery, Ala., said. "It's a great training exercise — gives the soldiers the opportunity to test their skills and see the results of the live missile launch. The other part is it involves our families which is a big part of the Guard when they come down here."

The MQM-107 used in the mission is managed by the Project Manager for Instrumentation, Targets and Threat Simulators (Targets Management Office), of the Simulation, Training and Instrumentation Command (STRICOM), Orlando, Fla.

One of the targets used in the second firing was a Patriot Omnidirectional Target Aerial-Tow. The POTA-Tow was deployed by a kevlar rope behind a MQM-107 unmanned aircraft. The MQM-107 was launched with the POTA-Tow under each wing and after the MQM-107 reached the appropriate altitude, the POTA-Tow targets were deployed, tracked by the Patriot radar, intercepted and destroyed by the Patriot missile. Then the U.S. Air Force recovered the MQM-107 from the ocean.

Every year the Army is required to fire 18 Patriot missiles as part of the Field Surveillance Program, usually performed at White Sands Missile Range, N.M., during routine testing such as during the annual Roving Sands exercise at McGregor Missile Range. The missiles fired during these tests are a subset of the 18 mandatory Patriot missile firings, therefore, no additional costs are incurred.

The Patriot missile defense equipment used in the test firing was road-marched here from Athens to Eglin Air Force Base, by the soldiers of 1st/203rd ADA. The 1st/203rd ADA is the only deployable Patriot National Guard unit.

This mission demonstrates not only the successful capabilities of the Army's missile defense program, but also documents the exceptional capabilities of the Alabama Army National Guard.



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# Loss, patriotism feelings rise at Memorial Day events

By JIM GARAMONE  
American Forces Press Service

ARLINGTON NATIONAL CEMETERY, Va. — When Coast Guard Chief Petty Officer Tracy Thomas started singing "America the Beautiful," a few people in the Memorial Amphitheater here began waving small American flags. By the time the chief had finished, everyone was standing and waving the Stars and Stripes.

A sense of loss and patriotism were palpable feelings in the crowd, as America marked its first Memorial Day at war in a generation. Deputy Defense Secretary Paul Wolfowitz presided at a presidential wreath-laying ceremony at the Tomb of the Unknowns and then delivered the Memorial Day address.

He stood in for President George Bush, who was taking part in a Memorial Day ceremony at the American Cemetery overlooking Omaha Beach in Normandy. That beach and area of France was the site of the fierce, prolonged World War II Allied assault to wrestle German control from France starting D-Day, June 6, 1944.

Bush, in Europe for meetings and a NATO summit,

said during the ceremony "our wars have won for us every hour we live in freedom. Our wars have taken from us the men and women we honor today, and every hour of the lifetimes they had hoped to live."

Bush said the day would come when no American will be alive who knew those who died at Normandy. "When no visitor to this cemetery can stand before a grave remembering a face and a voice," he said, "the day will never come when America forgets them. And our nation and the world will always remember what they did here, and what they gave here for the future of humanity."

Later that day at the Arlington commemoration, Wolfowitz said Americans should pay respect to those who died by remembering what it means to be an American. He paraphrased George Washington, who said that the toil and blood that purchased America would have meaning only if the character of the new nation matched the sacrifice of those who fought for independence, and that the independence of the United States had to be secured on the pillars of justice and freedom.

Wolfowitz also spoke of President Abraham Lincoln

and "the new birth of freedom" that followed the Civil War. America, he said, is where the right of the people to govern themselves was born. "(America is) where religion is a matter of personal conscience," he said, "where dreams are large and where, through education and determination, every person can make those dreams real and in so doing make a better world."

But the deputy secretary warned about those in the world who view the idea of America as a threat. "As we learned so painfully last September, there are those whose dreams are small, whose world is circumscribed by bigotry and persecution, resentment and oppression, hatred and death," Wolfowitz said. The terrorists who struck the Pentagon did so because they "sensed that the opposite of all they were and stood for resided there."

Those killed at the Pentagon — a mere 500 meters away from the Memorial Amphitheater — "were free men and women proud of their freedom, proud of their country and proud of their country's cause, the cause of human freedom. They died because they were Americans," Wolfowitz said.

## ■ Redstone Arsenal included in Southeast Region

### Installation

continued from page 1

be completed by Oct. 1, 2002. TIM will be completed by Oct. 1, 2004."

**Question: How much will it cost to implement TIM?**

Sakowitz: "There will be a minimal cost to establish the regional directors; but more important, Transformation of Installation Management will achieve efficiencies inherent in centralization and standardization. There will be a reduction in management layers and there will be fewer installation management headquarters. Consistent and equitable services and support will be provided from installation to installation and among the various units on an installation. The current disparate state of installation services across the Army, when sorted out and standardized, will provide savings, but will require an initial implementation period of several years. The establishment and centralization of Installation Management acquisition will aid the process of standardization while at the same time providing savings by leveraging the Army's buying

power with large quantity equipment and services purchases."

**Question: How will the change affect people and how do their jobs?**

Sakowitz: "It is our intent to organize the current work force with minimal adverse impact on employees' jobs. At the installation level, the change should be transparent to most of the community. Even at the MACOM level, we have chosen to capitalize-in-place the work force. That is, for the first two years, we are committed to minimize personnel turbulence and ensure every worker currently engaged in installation management has a job. Adjustments to the work force structure above the installation level may be necessary in FY '03 and FY '04 to ensure the correct mix of skills are at the correct locations. There is no guarantee grades will remain the same in the future as we fully transform installation management. However, let me again stress, the stability of the work force is a top priority of the task force and Army leadership."

**Question: Will employees be RIF'd or forced to relocate?**

Sakowitz: "The stability of the work force is one of my top priorities and that

of the implementation task force and the Army leadership. The decision to capitalize the work force in place will ensure minimal impact on employees. This will also give management time over the next two years to ensure needed skills are in the right locations. TIM should not result in job losses at Redstone Arsenal or at any other installation level at this time. We expect little, if any, changes in manpower at the installation level. Any initial geographical moves will most likely be voluntary.

"Provisional regional installation management directorates will be created from MACOM staffs who are currently engaged in installation management functions. As the manning of the regional headquarters is refined, every effort will be made to match personnel, based on their qualifications and mobility, with employment opportunities in other regions to further minimize any impact on current employees. The Installation Management Agency headquarters will recruit Armywide since this is a totally new organization."

**Question: Who determines what functions will be performed by garrisons (especially in the case where one office performs functions for all organizations at**

**an installation)?**

Sakowitz: "HQDA proponents and senior Army leaders have decided what functions will be managed by garrisons. In most cases there will be little change for the installations. Key to making these determinations was the concept that the garrison staff should manage these functions which are common support items for all organizations at the installation."

**Question: Do you have any final comments?**

Sakowitz: "This change is a significant step in the Army's transformation efforts. It should be transparent to the surrounding communities of Redstone Arsenal. They will work with the same people on the installation that they always have interacted with in the past. Our intent is to streamline the Army and reduce management layers. TIM will establish a corporate structure focused on installation management to support mission accomplishment. We will minimize civilian and military personnel turbulence as we establish a structure that enables installations to provide a wider range of services and support. TIM will enhance well-being of life for of our Army families as resources and services will be more equitably distributed among installations."

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